



**DRAFT** Community Safety Strategy 2014 – 2017

---

*Working together to ensure Rutland remains a safe place to live, work and visit*

# Contents

<b>Foreword</b>	<i>Page 3</i>
<b>Introduction to Rutland</b>	<i>Page 4</i>
<b>The role of our Partnership</b>	<i>Pages 4-5</i>
<ul style="list-style-type: none"><li>▪ Setting our Priorities</li><li>▪ Community Consultation</li></ul>	
<b>Performance and Progress over the last 3 Years</b>	<i>Page 6</i>
<b>Moving Forward</b>	<i>Page 7</i>
<b>Our Community Safety Priorities</b>	<i>Page 8</i>
<ul style="list-style-type: none"><li>▪ <i>Tackling the issues that cause the most harm to the residents of Rutland, with a focus on Domestic Abuse, High Risk Anti-Social Behaviour &amp; Road Safety</i></li><li>▪ <i>Adopting a localised early intervention &amp; prevention approach to ensure that Rutland continues to be a safe place to live</i></li><li>▪ <i>Supporting the most vulnerable in our community and tackling the factors which increase the risk of victimisation or offending.</i></li><li>▪ <i>Accounting for Cross Cutting influences.</i></li></ul>	<i>Pages 8-11</i> <i>Pages 11-13</i> <i>Pages 13-14</i> <i>Pages 15-16</i>
<b>Delivering the Plan</b>	<i>Pages 16-18</i>
<b>Equalities</b>	<i>Page 19</i>
<b>Appendices</b>	<i>Page 20-23</i>

DRAFT

## Foreword

*By Roger Begy*

*Partnership Chair*



DRAFT

The Safer Rutland Partnership comprises of a variety of organisations who work together to help reduce crime and ensure Rutland is a safe place to live, work and visit.

I am pleased to say that crime levels in Rutland are much lower than in comparable areas and we have the lowest crime rate within the Leicestershire Policing area. Since the last strategy crime and anti-social behaviour levels have continued to fall and there are now 400 fewer victims of crime than there were in 2011. This is a huge success and is attributable to the commitment of our Partnership who have worked tirelessly to keep our community safe by developing initiatives to reduce anti-social behaviour, prevent domestic abuse and raise awareness about the harm of drugs and alcohol.

Although Rutland is a low crime area we remain committed to delivering effective services that prevent crime, promote cohesion and support our local community. We know that Rutland is changing and we aim to adapt accordingly so that we remain best placed to achieve our vision. Therefore this new strategy for 2014-2017 sets the Partnership new and challenging areas to tackle in relation to crime prevention. The priorities set within this plan are based upon a comprehensive assessment of crime and disorder within the County of Rutland and reflect the views of the community on the areas which you wish to see prioritised.

This is a challenging but exciting time for us as a Partnership and I am confident that together we can continue to ensure Rutland remains one of the safest places to live.

## INTRODUCTION TO RUTLAND

Rutland is the smallest historic County in England, it is an attractive and largely rural area located within the East Midlands. The County is sparsely populated with a total population of 39,200 which equates to 0.91 persons per hectare compared to the East Midlands at 2.67, and England at 3.77 persons per hectare. There are 58 parishes which make up the County, half of which have a population under 300, and there are two large Market Towns in Oakham (population 10,580) and Uppingham (population 4,006).

Deprivation is low and Rutland is ranked 334 out of 354 authorities in the index of Multiple Deprivation and the overall indicators of health for people living in the County are better than average. That said Rutland replicates many national issues such as an ageing population, rural crime, affordable housing and developing sustainable communities.

Rutland has a variety of unique tourist attractions which attract over a million visitors a year to the area, these attraction include Rutland Water which is a major European nature conservation site and wetland of international importance

Rutland is a safe place to live and crime rates are the lowest in the Leicestershire and Rutland policing area.

## THE ROLE OF OUR PARTNERSHIP

The Safer Rutland Partnership (SRP) formed under the Crime & Disorder Act (1998) which placed a statutory duty on the Police, Local Authority, Fire and Rescue Authority, Probation Service and Health [to work together](#) to reduce crime and disorder within their Local Authority Area.

Every three years the responsible authorities under the Act are required to develop and implement a Community Safety Strategy covering a 3 year period which sets out how the partnership plans to reduce crime and disorder within the area. The priorities within the strategy are informed and refreshed annually through an audit of crime and disorder, known as a strategic assessment, which is considered alongside community consultation to help define the priorities moving forward. The SRP cannot achieve its goals in isolation and as such we engage with a wide range of local agencies, voluntary and community groups in order to ensure that our approach to crime reduction is as comprehensive and inclusive as possible.

This Strategy for 2014-2017 outlines the main community safety priorities for the partnership in relation to crime and anti-social behaviour in Rutland. For each priority we have identified a number of key aims and steps that we will take to help achieve our goals. The priorities within the strategy have been informed by the latest partnership Strategic Assessment which identifies the current landscape for crime and anti-social behaviour in the area.



## *Links to the Police and Crime Plan*

The Safer Rutland Partnership will work closely with the Police and Crime Commissioner for the Leicestershire Policing Area and a copy of this strategy will be sent to the Office of the Police and Crime Commissioner (OPCC). It is critical that this strategy tackles the priorities that matter to Rutland but also contributes to the wider Police and Crime Plan to help ensure that crime across the Leicestershire Policing area is tackled in a joined up way. By doing so our Partnership will be in the best possible position to access funding that will allow us to develop initiatives that promote community safety in Rutland. Specifically this strategy aligns closely to the PCCs intentions around Domestic Abuse, Anti-Social Behaviour and Youth Offending and within the plan the targets which align with the PCC are identified.

## **PERFORMANCE AND PROGRESS SINCE THE LAST STRATEGY**

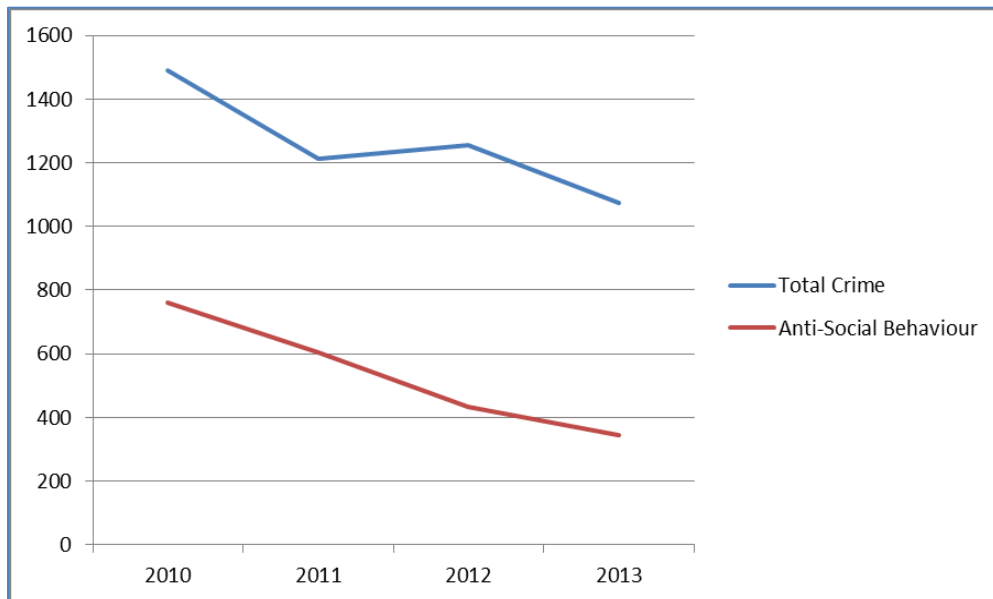
Rutland is a very safe place to live and has the lowest crime rate per 1000 population when compared with its most similar local partners. Levels of crime and anti-social behaviour have decreased steadily over the last 6 years and since the last Strategy in 2011 total crime has fallen by 27% with 424 fewer victims of crime. During the last year there were 1075 crimes recorded in Rutland equal to a rate of 29 crimes per 1000 population with 180 fewer crimes (14%) compared with the previous year.

Reported levels of anti-social behaviour have also reduced significantly throughout the last 3 years and are now 50% lower with over 300 less incidents being reported. This figure reflects the hard work and effective partnership working used to prevent and tackle anti-social behaviour effectively. Anti-social behaviour can have a significant impact on people's lives and as such was a key area of focus within the last Community Safety Strategy. During this period the partnership has dedicated resources toward tackling anti-social behaviour and helping ensure victims are supported effectively and residents feel safe within their community. The most recent community based survey, which ascertains the views of the public in Rutland, supports this and has highlighted a number of positives with 99% of people reporting that they feel safe in Rutland. In addition 95% of residents are satisfied with the local area with 83% believing levels of anti-social behaviour have decreased or remained the same. Since the last strategy we have supported a number of initiatives to tackle a broad range of community safety based themes which has helped contribute to this success, this has included:

- The development of internet safety projects designed to protect children on-line.
- The introduction of a mentoring programme to support young people at risk of anti-social behaviour and crime.
- The delivery of the bi-annual Involved event promoting community safety messages to the local community.
- The delivery of a Sanctuary Scheme to support victims of domestic abuse.
- The development of Farm Watch designed to minimise crime against our farming community.
- The development of a family personalised budget within the Changing Lives model (Troubled Families).

Such projects have helped to ensure that those members of the community who needed assistance and services have been supported and we have seen the results of this. There is still work to be done and rest assured the partnership will continue to review trends and significant issues as they arise, adopting a multi-agency and focussed response.

*Crime & Anti-Social Behaviour Trends in Rutland:*



Indicator	12 Month Trend
All Crime	Down 14%
Anti-Social Behaviour	Down 19%
*Reported Domestic Violence	Up 43%
Serious Acquisitive Crime	Down 30%
**Violence against the Person	Up 15%

\* The SRP aims to increase reporting of domestic abuse by promoting the support services available for residents and therefore this is a positive figure.

\*\* This % figure is influenced by small numbers and therefore a small increase can result in a large percentage change.

**MOVING OUR PARTNERSHIP FORWARD**

Despite the falls in crime and anti-social behaviour we recognise there is more to do and as a partnership we are committed to ensuring Rutland remains a safer place for all those who live in and visit the area. Over the lifetime of our last Strategy the landscape in which our partnership operates has continued to change and this has directly influenced what our priorities will be within this strategy and how we will aim to achieve them. For example

- The financial climate that the partnership operates within continues to provide a challenge and we are required to ensure that the activities we commission are effectively meeting the needs of the Community.

- The makeup of Rutland is also changing and the Office for National Statistics [predicts](#) our population to grow by 25% over the next 20 years with 9,000 additional residents. The numbers of households are also [projected](#) to increase from 15,000 to 17,000 over the next 7 years with more communities' emerging and more people utilising the facilities within the local area.
- The economic challenges and associated reforms has resulted in reductions in the level of support services available for residents which is likely resulting in more people experiencing levels of unmet need and potential vulnerability.

Combined these factors have the potential to impact upon community safety in Rutland. For example population levels directly correlate to levels of crime in an area, as with any growing population more people means there is the potential for more crime to take place, often due to an increase in opportunity and the changing nature and use of facilities in the area. Within Rutland increased footfall and demand on town centre businesses and the evening economy could lead to more crimes such as theft from shops and or alcohol related crime and disorder. As a Partnership we must recognise these challenges, adapt, forward plan and develop a responsive delivery structure to ensure that the impact of such challenges on crime and anti-social behaviour in the area are minimised. Therefore the following priorities and performance measures captured within this strategy are designed to account for the challenges we face, be realistic and link into existing resource and partnerships to ensure we achieve our overall aims.

In addition, it is important that we broaden our role in commissioning services that are best value and effective. Commissioning is the process of ensuring that services are provided effectively and that they meet the needs of the population. It is a complex process with responsibilities ranging from assessing local population needs, prioritising outcomes, procuring products and services to achieve those outcomes and supporting service providers to enable them to deliver outcomes for individual service users and groups.

## COMMUNITY SAFETY STRATEGY PRIORITIES 2014-2017

The following provides an outline of the community safety priorities which have been identified for 2014. Each priority includes background detail on the issue identified and the key aims and objectives of the partnership. The priorities have been designed to ensure they are cross cutting and that each organisation has a role and responsibility for delivering against them.

### ***1. Tackling the issues that cause the most harm to the residents of Rutland, with a focus on Domestic Abuse, High Risk Anti-Social Behaviour & Road Safety***

With limited capacity and resources the partnership must prioritise the issues that are likely to cause the most harm to residents. In Rutland this has been identified as Domestic Abuse, High Risk Victims of Anti-Social Behaviour and Road Safety. All of these issues can have a significant impact upon people's lives and the wider community of Rutland and as such we will focus our activities on these areas.



## **Domestic Abuse**

The British Crime Survey conducts a self-completion module on Intimate Personal Violence (IPV) which includes any domestic abuse (partner or family non-physical abuse, threats, force, sexual assault or stalking). The results highlighted that only 11% of sexual assaults and 16% of incidents of partner abuse are reported to the Police. Furthermore the most recent survey conducted in 2010/11 found that 7.3% of females and 4.8% of males aged 16-59 nationally had experienced intimate violence in the last year. In Rutland this equates to an estimated 1,347 females and 908 males that have experienced IPV in the last 12 months.

On average 300 incidents of domestic abuse are reported to the Police in Rutland each year, with 25 incidents reported to the police every month. Given the known underreporting of such crime we can be confident that domestic abuse is a key issue for the area of Rutland. The Rural nature of Rutland can also bring challenges to helping the partnership effectively tackle the issue, access to transport and local police stations can act as a barrier to victims reporting abuse. The partnership operates a successful domestic abuse forum which helps to overcome such barriers and ensure that victims of domestic abuse are adequately supported and risk of harm is minimised.

### **Aims**

- *To increase the levels of reported domestic abuse.*
- *To provide effective support to victims and reduce repeat victimisation whilst in support services.*

### **Objectives**

- To raise awareness of domestic abuse and support services available throughout Rutland.
- To ensure that support mechanisms for victims of domestic abuse are effective.
- To develop community led support mechanisms for victims to access.
- Ensure Accessibility to support services across the County of Rutland.

### **Targets 2014-2015**

- To reduce the levels of repeat victimisation whilst in domestic abuse support services \*
- To reduce the levels of repeat victimisation recorded by the Police. \*
- 90% of people receiving support through the sanctuary scheme are satisfied with the service. *(PCC alignment)*
- % of people exiting domestic abuse support provision are satisfied with the service\*
- To maintain the current crime outcome rate of 50% or more for violent domestic incidents with injury *(PCC Target)*
- Number of victims supported to live independently by LWA is increased. \*

## **Anti-Social Behaviour – Supporting High Risk Victims**

Anti-Social Behaviour (ASB) covers a wide range of behaviours from low level noise nuisance to on-going targeted harassment. It is subjective in nature and behaviours that are deemed anti-social behaviour by one individual may not be seen as so by another. Therefore for the purpose of tackling anti-social

behaviour effectively, the partnership will concentrate on the key principles as defined within crime and disorder legislation: *'acting in a manner that caused or was likely to cause harassment, alarm or distress to one or more persons not of the same household'*.

Anti-Social Behaviour in Rutland has reduced significantly and reported levels are now 50% lower than 3 years ago with an average of 300 reports per year and, whilst levels have fallen steadily, this remains a high volume issue for the partnership to tackle. As a partnership we have strengthened the mechanisms for tackling anti-social behaviour in Rutland, this has included the introduction of a Joint Case Management System called 'Sentinel', which allows Rutland County Council and Leicestershire Constabulary and an increasing number of partners to share information to help deal with issues holistically and effectively. Furthermore the partnership holds a regular multi-agency meeting called the 'Joint Action Group' (JAG) which allows partners to identify incidents of high risk ASB and those classed as vulnerable as a result and tackle them quickly and effectively utilising multi-agency resources. These measures together with a host of diversionary preventative campaigns have allowed us to ensure ASB continues to be managed effectively in Rutland.

The Partnership is also preparing for the implementation of the new Anti-Social Behaviour, Crime and Policing Bill (2014) which aims to transform the way in which anti-social behaviour is dealt with by responsible partners and is working hard to ensure that in Rutland we use the changes to remain effective and ensure the best possible service to victims. The Bill includes;

- Stream-lined ASB powers, reducing the current set of powers down from 19 to 6 so that the remedies are more flexible and faster at preventing ASB.
- Introduction of a new "Community Remedy" which gives victims a say in the out-of-court punishment of offenders for low-level crime and anti-social behaviour.
- Introduction of a new "Community Trigger" to give victims and communities the right to request a review of their case and bring agencies together to take a joined up, problem-solving approach to find a solution for the victim.

Many of the ASB incidents reported are low level in nature, where an individual has not been targeted directly, however a small proportion of incidents involve victims who are, due to a number of factors, classed as 'high risk' and in need of further support. High risk victims are a key priority for the Safer Rutland Partnership (SRP) as they are more likely to be a repeat victim or come to harm as a result of the incidents they are victim to. In such cases the SRP will adopt victim focused approach and work in partnership to ensure that the risk is reduced as quickly as possible via prompt information sharing, effective actions and timely support from appropriate agencies - including referrals to the victim support service. Once risk of harm has been reduced a dedicated officer will oversee the case and its actions to ensure that this is maintained and the victim receives the correct level of support to reduce the risk to its lowest possible state. Where an incident has a community wide impact work is also conducted within the local community when appropriate to ensure that the right level of reassurance is being delivered.

## Aims

- *To reduce the overall levels of reported anti-social behaviour in Rutland.*
- *To increase satisfaction amongst victims that ASB incidents are being dealt with effectively.*
- *To identify high risk victims of ASB and provide effective support to minimise risk.*

## Objectives

- Deal with anti-social behaviour complaints quickly and effectively utilising effective case management.
- To provide support to victims to minimise risk of harm.
- To encourage residents to report anti-social behaviour
- To develop a partnership community trigger process.
- To implement a rolling programme of education to raise awareness and prevent incidents occurring.
- To ensure perpetrators are tackled effectively utilising the standardised incremental approach for tackling ASB.

## Targets 2014-2015

- The levels of ASB reported to the Police are maintained at the rolling annual average based on 2013/14 baseline (302).
- Police recorded satisfaction levels for tackling ASB in Rutland are at 85% (*PCC Target*).
- 60% of Acceptable Behaviour Contracts end with a positive outcome. \*
- To reduce the number of high risk ASB cases based on the 2013/14 baseline. \*
- To baseline the length of time high risk cases remain open within the JAG. \*
- Service standards – 100% of victims receive 1 working day response to community trigger requests. \*

## Road Safety – Reduce the number Killed and Seriously Injured.

Rutland has an extensive rural road network which, by its nature, can provide challenging driving conditions. The number of people killed or seriously injured on the roads in Rutland each year has averaged 22 over the last 5 years. Thankfully the number of fatal collisions has dropped dramatically from 12 in 2010 to 3 in 2013, however such incidents can have irreversible consequences for the victims and their families and one incident will always be one too many. Therefore the SRP will continue to prioritise Road Safety and ensure that robust awareness raising and prevention mechanisms are in place to help make the roads in Rutland safe and that those who are using the roads do so in a safe manner.

## Aims

- *To reduce all road casualties on the Roads in Rutland.*

## Objectives

- Regularly analyse local statistical collision data in order to ensure partners are targeting the relevant road users through the 3 Es (Engineering, Enforcement and ETP).

- Continue with education, training and publicity (ETP) campaigns to promote preventative messages geared at providing road safety information and advice for all Rutland residents- especially vulnerable road users such as children, pedestrians, cyclists, SEN residents and mobility scooter users
- To promote responsible driving with emphasis on the Fatal 4 (speeding, drinking and driving, mobile phones and seat belt usage) through local training and publicity initiatives.

#### **Targets 2014-2015**

- To reduce all road casualties by 40% by 2020, based on the 2006-2010 average (i.e. from 165 per year to 99 per year). Target for 2014 is 138?

## ***2. To ensure that Rutland continues to be a safe place to live by adopting a localised, early intervention & prevention approach.***

*(Early intervention with young people at risk, education and awareness, holistic support services tackling causes.)*

In order to see long term and lasting reductions in crime and anti-social behaviour in Rutland it is paramount that we focus on tackling the underlying causes rather than the symptoms. If we are able to help break the cycle of factors associated with crime we will create a platform from which communities and individuals can thrive. This is no easy feat, such factors include low educational attainment, unemployment, family breakdown, low income, poor housing and substance misuse, all of which are complex and difficult to solve in isolation. These factors are also interdependent, creating a cycle in which a change in one area can impact upon another. Unfortunately if these issues are not tackled at an early stage it can often result in more intense and costly interventions in the future, when individuals enter the criminal justice system or social care intervention is required.

Early intervention works and there is a raft of national evidence that highlights the benefits of early help and support. Interventions at an earlier stage are also less costly as the issues are less engrained meaning they can be tackled quicker and more effectively. Adopting this approach requires the co-operation and support of an array of agencies and service providers and as a partnership we do not have the resources to tackle this alone. Our approach therefore involves recognising that early intervention is essential practice which we will encourage, support and embed. As such we will aim to join up with other partnerships and agencies to help ensure early intervention is at the forefront of the activities we develop in order to provide long term change.

The focus of this priority will involve targeting those at risk of being involved in anti-social behaviour and crime at an early stage and ensuring adequate support is provided to prevent the escalation of issues. We will also aim to support and build on existing early help services such as Children Centres, Youth Provision and the Changing Lives agenda to ensure that those who are in need of more support are able to access the appropriate services. Whilst this doesn't directly tackle specific crime issues we are confident that this approach will help to prevent potential offending and issues developing that can contribute to crime.

This priority will support the [Children and Young Peoples Plan](#) for Rutland and the 7 priorities within and aims to support children and young people with an emphasis on early intervention and prevention.

1. Implement the Families First in Rutland Strategy; through integrated working and implementation of the Common Assessment Framework
2. Promote the effective participation in Education, Employment and/or Training of all 16-18 year olds through Raising of the Participation Age (RPA)
3. Reducing achievement gap at all key stages - championing children and young people's to meet their full potential
4. Reduce Child Poverty Strategy in Rutland
5. Increase engagement and participation of young people in decision making processes that influence their communities and empower young people to be active citizens.
6. Provide a holistic offer of recreational and learning opportunities that enhance young people's social, emotional, health and personal development outside of the school curriculum.

#### **Aims**

- *To reduce first time entrants by providing early intervention to all young people at risk of offending in Rutland.*
- *To reduce re-offending by children and young people under the age of 18.*
- *Ensure early intervention services are holistic and provide wrap around support to those at risk.*
- *To monitor the factors that contribute to offending behaviour in Rutland \**

#### **Objectives**

- Engage young people at risk in positive activities, including through the use of Mentoring, Youth Inclusion Support Panel and diversionary projects.
- To deliver a rolling programme of education and awareness (prevention).
- To deliver mainstream services with young offender's e.g. Information, Advice & Guidance and reduce the factors linked to their offending behaviour.
- Support the Changing Lives agenda to ensure that the most vulnerable families access support services.
- To support the Youth Housing project to help prevent youth homelessness and build life skills amongst those in need.
- To promote and signpost young people and families to early help and support services including Children Centres, Family Information Services and Common Assessment Framework.

#### **Targets 2014-2015**

- 75% of Youth Offending referrals are closed with a positive outcome.
- The numbers of First Time Entrants into the criminal justice system in Rutland are maintained at 2013-14 levels. *(PCC Alignment)*
- % of all young offenders are in education upon completion of orders. \*
- % of all young offenders are in employment upon completion of orders. \*
- % of all young offenders are in suitable accommodation upon completion of orders. \*

- 80% of all individuals supported by the Youth Offending Service are in Education, Employment or Training.\*
- The percentage of young people not in Education, Employment or Training in Rutland is maintained at 2% during 2014.
- 50% of families within the changing lives programme achieve payment by result outcomes in employment, offending and school attendance (*PCC alignment*).
- Reduction in recorded ASB committed by members of family engaged in the changing lives programme \* (*PCC Alignment*).
- To support 100% of young people presenting as homeless.
- To increase the number of homelessness preventions by 15% based on the 2013/14 baseline.
- Reduce the number of individuals receiving probation supervision in Rutland. \*
- Increase the number of families supported by the CAF process based on 2013/14 baseline. \*
- Children Centre referral rates are increased by ? \*

### ***3. Supporting the most vulnerable in our community and tackling the factors which increase the risk of victimisation or offending, including Drugs, Alcohol & Mental Health.***

#### ***Background***

As a partnership we recognise that our limited resources must be focussed on supporting those individuals who are the most vulnerable and, consequently, at greater risk of harm or offending. The term vulnerability is a broad one however there are a number of factors which mean individuals are more at risk of offending behaviour and it is these factors which the partnership aims to minimise. For example national statistics show that offenders are more likely to have issues with drug and alcohol abuse and a high proportion of people entering the criminal justice system have mental health needs. Unless these factors are tackled effectively and support put in place to tackle these issues we will be unsuccessful in preventing offending or re-offending within the community of Rutland.

Treatment forms a key part of the government's strategy to tackle drug addiction. Drug addicts who are not in suitable treatment are estimated to cost society an average of £26,074 a year as a result of associated crime and but when drug addicts enter into treatment, they commit less crime. In addition Police figures show that 12% of all recorded crime is flagged as alcohol related, the alcohol flag given to offences may be underreported therefore the actual figure is likely to be greater than this. Alcohol also plays a large part in violent crime with 34% of all violence against the person offences being flagged as alcohol related in Rutland. This priority is therefore wide reaching and requires the support and co-operation of a number of agencies and partnerships to help minimise the issues we know are associated with offending behaviour. Key agencies will include Public health and the clinical commissioning group who will be essential to ensuring that services are widely available and adequately meeting needs.

We must also protect those individuals who, due to their circumstances, are more at risk of harm. Increasingly as organisations we are identifying that many people who are subject to anti-social behaviour investigation have much broader issues which has compounded their situation. In a large proportion of ASB cases there have been additional vulnerabilities identified including low level substance misuse, mental health and issues such as Hoarding. Therefore we are aiming to ensure that there are appropriate and effective support services available to meet the wider needs of members of our community and, where required, those who have been identified as vulnerable received the appropriate signposting.

***Aim:***

- *To ensure support services in Rutland are both accessible and effectively meeting the needs of our customers.*
- *To reduce offending associated with drugs and alcohol.*

***Objectives***

- To review drug and alcohol support services to ensure they are effective and accessible.
- To review drug and alcohol treatment data within the SRP.
- To ensure referral mechanisms for support services are appropriately promoted.
- To conduct Customer feedback on those accessing services.
- To map services against need.
- To evidence the journey travelled by those who are accessing support services in our community. E.g performance framework, case studies etc.
- To ensure service users are receiving joined up support and develop a process that joins up support for vulnerable adults – e.g. JAG/MASP

***Aim: To identify at an early stage those persons who have additional needs.***

***Objectives***

- Develop and embed a framework for identifying and assessing vulnerability of perpetrators and victims to be used as part of the case management process (could be based on life factors e.g. suitable accommodation, education and employment etc.).
- To increase knowledge of issues and support services available across the County amongst Practitioners and Customers.
- Signpost/Access customers to appropriate support services to minimise/reduce risk e.g. victim support.
- To ensure Community Safety Partnership data reflects and incorporates demographic and need based data to inform action.

***Targets 2014-2015***

- Numbers of individuals in treatment services is increased based on 2013/14 baseline. \*
- Maintain the current rate of completion of treatment orders based on 2013/14 baseline. \*
- Reduction in re-entry to treatment services after 6 months. \*
- Numbers identified as vulnerable. \*
- Number of JAG cases where high vulnerability and risk are reduced. \*

- Re-offending rates where drug and alcohol is a factor is reduced. \*
- Alcohol related crime is maintained at the 2013/14 baseline (34%). \*
- Adult Mental Health referrals? \*

#### ***4. Cross Cutting Influences***

- Planning for our demographics (E.g. MOD, Housing Developments, Night-Time Economy)
- Managing the perceptions of crime.
- Managing all of our resources effectively.
- Mitigating the risk from cross border criminality.

To be an effective community safety partnership we must be responsive to the environment in which we operate and be prepared for any issues that have the potential to influence the community safety arena. For this purpose we have identified a number of factors which have the potential to impact on community safety across Rutland and should be accounted for throughout all the activity of the partnership. All delivery groups supporting the partnership will consider these factors when designing the action plans that will support the priorities. These factors include;

***Planning for our demographics*** – 1000 new homes are to be built in Rutland during the lifetime of this strategy. This has the potential to attract new residents into the area to live within newly formed estates. Like any housing area we will need to ensure they are designed safely and that residents living there are aware of how to report any community safety issues. We will also need to promote the work of the partnership, key safety messages and the services which are on offer in order to minimise the potential crime risks.

***Managing our resources*** – The funding available that can be utilised to help develop initiatives to prevent crime and enhance safety has reduced significantly and as organisations we are being required to do more for less. Whilst we will always endeavour to provide the best service possible for our residents we will no longer have the level of resources to provide a gold standard service. Instead we must become more efficient and smarter with how we utilise the resources we have to hand, this will mean streamlining meeting and ensuring any projects and activities carried out on behalf of the partnership are as effective and efficient as possible. We will also look to link in with other partnerships and services to help ensure the priorities within this plan are delivered.

***Mitigating the Risk from Cross-Border*** - Rutland is boarded by Leicestershire, Lincolnshire and Northamptonshire and is quickly accessible by the A1 road. As a result Rutland is vulnerable to travelling criminality as criminals are able to move into the area, commit crime and leave quickly. Often perpetrators can be driven into the area due to enforcement or target hardening by other police authorities which means we need to be mindful of the potential risks from across the border. In many instances crime will not be committed by people who live in Rutland, thus we must consider how to mitigate this risk and work across border with other partnerships and organisations to help prevent and deter crime by those travelling into the County.



## Delivering on our Priorities

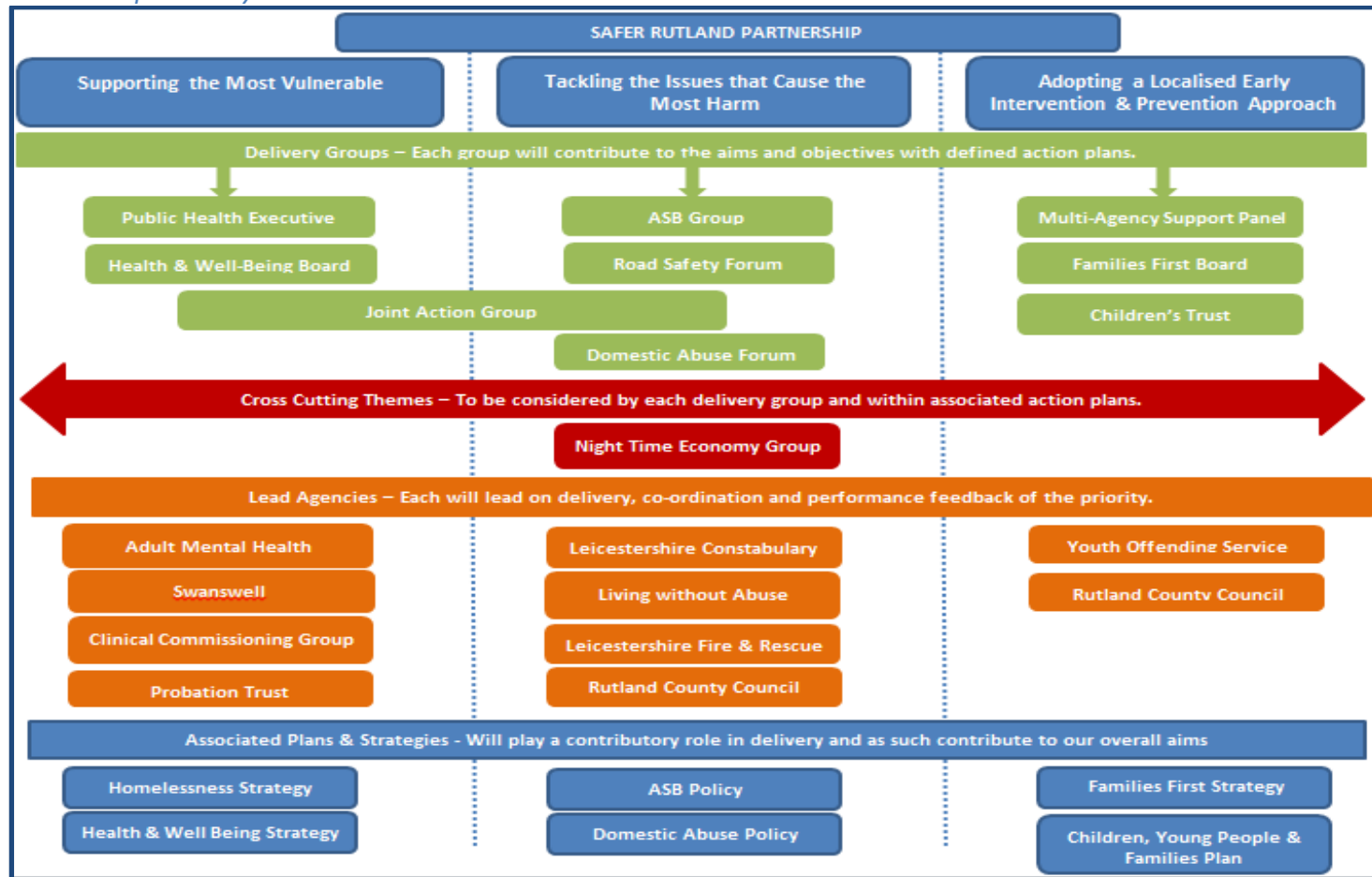
The Safer Rutland Partnership aims to ensure that it is the most effective vehicle for delivering against the strategy and priorities within. For this purpose the Partnership has a number of theme groups who are responsible for developing action plans that will help deliver against the priorities. These groups meet on a regular basis to ensure that initiatives are designed, implemented and monitored and are best placed to respond to the changing needs of the local community and the wider national trends.

The diagram below outlines the delivery structure underpinning this community Safety Strategy. Each delivery group are responsible for implementing a detailed action plan to support the strategic priorities within this strategy, these action plans will outline initiatives, timescales, lead organisations and measures for success. Each action plan has a designated owner who is responsible for reporting back on performance to the main partnership board.

### Partnership Reporting Structure



Partnership Delivery



You will see from the structures that this strategy is not standalone and requires the support of other partnership groups and strategies to help meet the priorities within this plan. The strategy has been designed to make best use of existing resource and expertise and to account for activities that take place within other arenas which support the overall delivery, helping to avoid the duplication of resource.

During 2014 we will be reviewing the delivery groups and operational meetings to ensure that the partnership to remain dynamic, effective and focused. This will lead to a revised structure of groups which we believe will enhance our response to new issues as they emerge. We anticipate that the review of our

delivery structure will result in a reduction of meetings and its associated administrative burdens. This activity will allow for new direction and methods to further enhance the partnerships engagement opportunities with the community over any issues that matter most.

Priority	Delivery Group	Responsible Organisation	Role
<i>Supporting the Most Vulnerable</i>	Public Health Operational Group	Public Health/RCC	<ul style="list-style-type: none"> <li>Providing performance information and resources to support initiatives.</li> </ul>
	Staying Healthy, Complex Needs, Children's Trust	Health & Well-Being Board	<ul style="list-style-type: none"> <li>Developing action plan to support aims and objective.</li> </ul>
	Joint Action Group	Leicestershire Constabulary	<ul style="list-style-type: none"> <li>Supporting vulnerability case management and performance monitoring.</li> </ul>
		Leicestershire & Rutland Probation Trust	<ul style="list-style-type: none"> <li>Developing holistic support plans for ex-offenders.</li> <li>Providing performance data.</li> </ul>
		Swanswell	<ul style="list-style-type: none"> <li>Providing drug and alcohol service provision.</li> <li>Providing performance data.</li> </ul>
		Clinical Commissioning Group	<ul style="list-style-type: none"> <li>Commissioning of appropriate health services to meet identified needs.</li> </ul>
<i>Tackling the Issues that cause the most Harm</i>	ASB Group	Rutland County Council	<ul style="list-style-type: none"> <li>Implementation of action plan to support ASB aims and objectives.</li> </ul>
	Joint Action Group	Leicestershire Constabulary	<ul style="list-style-type: none"> <li>High risk ASB case management.</li> </ul>
	Road Safety Forum	Leicestershire Fire & Rescue Service & Rutland County Council	<ul style="list-style-type: none"> <li>Joint Development and implementation of the action plan</li> </ul>
	Domestic Abuse Forum	Rutland County Council	<ul style="list-style-type: none"> <li>Developing action plan to meet aims and objectives under domestic abuse.</li> </ul>
		Living Without Abuse	<ul style="list-style-type: none"> <li>Supporting implementation action Plan and performance reporting</li> </ul>
<i>Adopting a Localised early Intervention Approach</i>		Youth Offending Service	<ul style="list-style-type: none"> <li>Performance data in relation to youth offending.</li> <li>Initiatives and support to provide early intervention.</li> </ul>
	Families First Board	Rutland County Council	<ul style="list-style-type: none"> <li>Ensuring services to meet needs of children and young people are in place.</li> </ul>
	Children's Trust	Health & Well-Being Board	<ul style="list-style-type: none"> <li>Commissioning of appropriate services and reviewing performance</li> </ul>
<i>Cross Cutting Theme</i>	Night Time Economy & CCTV	Leicestershire Constabulary & Rutland County Council	<ul style="list-style-type: none"> <li>Implementation of action plan to support impact on town centre economies.</li> </ul>

## EQUALITIES

The Safer Rutland Partnership aims to ensure that all members of the community are served effectively and all our activities and plans consider implications for a variety of different groups and communities. We will work to ensure that people are not excluded or disadvantaged because of their Race, Gender, Disability, Age, Religion or Sexual Orientation.

### Further Information

If you require further information regarding this document or would like to know more about community safety activities in Rutland please contact the Community Safety Team at Rutland County Council;

Community Safety Team  
Jules One Stop  
40a Melton Road  
Oakham  
Rutland  
LE15 6AY

Tel: 01572722577

Email: [communitysafety@rutland.gov.uk](mailto:communitysafety@rutland.gov.uk)

Website: [http://www.rutland.gov.uk/council\\_and\\_democracy/council\\_news/community\\_safety\\_strategy.aspx](http://www.rutland.gov.uk/council_and_democracy/council_news/community_safety_strategy.aspx)

A Large Print or Braille Version of this Report is available upon request – Contact 01572 722577.

## Appendix – Partnership Targets 2014 – Targets to be agreed when baseline information is available

<b>Priority 1: Tackling the issues that cause the most harm to the residents of Rutland, with a focus on domestic abuse and high risk anti-social behaviour.</b>				
<b>Target</b>	<b>2013/14 Baseline</b>	<b>2014/15 Target</b>	<b>2017</b>	<b>Collector</b>
To reduce the levels of repeat victimisation whilst in domestic abuse support services *				
To reduce the levels of repeat victimisation recorded by the Police. *				
90% of people receiving support through the sanctuary scheme are satisfied with the service. <i>(PCC alignment)</i>		90%		
X% of people exiting domestic abuse support provision are satisfied with the service *				
To maintain the current crime outcome rate of 50% or more for violent domestic incidents with injury <i>(PCC Target)</i>		50%		
Number of victims supported to live independently by LW is increased.				
The levels of ASB reported to the Police are maintained at the rolling annual average based on 2013/14 baseline.	302.	302		
Police recorded satisfaction levels for tackling ASB in Rutland are at 85% <i>(PCC Target)</i> .	N/A	85%		
60% of Acceptable Behaviour Contracts end with a positive outcome. *		60%		
To reduce the number of high risk ASB cases based on the 2013/14 baseline. *				
To baseline the length of time high risk cases remain open within the JAG. *				
Service standards – 100% of victims receive 1 working day response to community trigger requests.		1 day		
To reduce by 40% the number of road traffic casualties on Rutland's roads by 2020.		138		
<b>Priority 2: To ensure that Rutland continues to be a safe place to live by adopting a localised, early intervention &amp; prevention approach. (Early intervention with young people at risk, Education and awareness, Holistic support services tackling causes.)</b>				
<b>Target</b>	<b>2013/14 Baseline</b>	<b>2014/15 Target</b>	<b>2017</b>	<b>Collector</b>
75% of Youth Offending referrals are closed with a positive outcome.		75%		
The numbers of First Time Entrants into the criminal justice system in Rutland are maintained at 2013-14 levels. <i>(PCC Alignment)</i>				
Proven re-offending by young people in the youth justice system				
% of all young offenders are in education upon completion of orders. *				
% of all young offenders are in employment upon completion of orders. *				
% of all young offenders are in suitable accommodation upon completion of orders. *				
80% of all individuals supported by the Youth Offending Services are in Education, Employment or Training.		80%		
The percentage of young people in Education, Employment or Training is maintained at 2%.		2%		
50% of families within the changing lives programme achieve payment by result outcomes in employment, offending and school attendance <i>(PCC alignment)</i> .		50%		
Reduction in recorded ASB committed by members of family engaged in the changing lives programme <i>(PCC Alignment)</i> . *				
To support 100% of young people presenting as homeless.		100%		
To increase the number of homelessness preventions by 15% based on the 2013/14 baseline.				

Reduce the number of individuals receiving probation supervision in Rutland. *				
Increase the number of families supported by the CAF process based on 2013/14 baseline. *				
Children Centre referral rates are increased by ? *				
<b>Priority 3: Supporting the most vulnerable in our community and tackling the factors which increase the risk of victimisation or offending, including Drugs, Alcohol &amp; Mental Health.</b>				
<b>Target</b>	<b>2013/14 Baseline</b>	<b>2014/15 Target</b>	<b>2017 Target</b>	<b>Collector</b>
Numbers of individuals in treatment services is increased based on 2013/14 baseline. *				
Re-offending rates where drug and alcohol is a factor is reduced. *				
Alcohol related crime is maintained at the 2013/14 baseline (34%). *	34%	34%		
Maintain the current rate of completion of treatment orders based on 2013/14 baseline. *				
Reduction in re-entry to treatment services after 6 months. *				
Numbers identified as vulnerable. *				
Number of JAG cases where high vulnerability and risk are reduced. *				
Adult Mental Health referrals? *				
Numbers of individuals in drug and alcohol treatment services maintained.				

DRAFT

## Appendix 2 – Delivery Group Overview

### ***Domestic Abuse Forum***

The domestic abuse theme group is made up of a wide cross section of partners from both within the partnership and support services and the main aim of the group is to ensure that the partnership provides support and services to help those victims and their families that are being subjected to domestic violence or abuse with tailored support. These services and support are mostly all accessible within the county, and for those more specialise services signposting and support is given.

### ***Anti-Social Behaviour Theme Group***

The anti-social behaviour theme group has a remit to address all matters that are regarded as anti-social behaviour and causing harm, alarm or distress. This area of concern has seen a fall in reported cases but those remaining incidents are cases that are causing a serious impact to its victims. There are a multitude of other contributory factors to the behaviour adopted, which have been identified in the cost-cutting themes and these include substance misuse (alcohol / drugs) and a number of mental health related issues. This group works hard to identify in the early stages those perpetrators and the potential perpetrators of crime and disorder and take an intervention and prevention based steps to ensure that activities prevent them entering into the criminal justice system.

### ***Road Safety Theme group***

Has a very good representation from across the partnership and is there to ensure that Road safety related incidents are reduced and that those members of the community that could become a victim of a road traffic related injury are reduced. This group has recently undertaken a review of its services and targets and has set itself some really challenging reductions.

### ***Joint Action Group***

The joint action theme group (JAG) is a multi-agency intelligence lead group that is focused on resolving ASB cases causing concern within the county and ensuring that interventions and support are timely. The JAG also seeking to provide support to those members of the community clearly deemed as vulnerable and the partnership works in a collaborative problem-solving approach to ensure that this group / persons are engaged with to reduce the risks that are clearly linked to their status.

### ***Night Time Economy Group***

The night time economy theme group is proactive in its outlook for the issues which affects the county, this includes the expected rapid population increase due to realignment of military establishments and the development of some major housing developments. The group is mindful that this section of the economy needs to be supported to ensure that these varying market audiences can visit and remain safe and with this in mind the Safer Rutland Partnership are going to further develop “the safer town” program for both the market towns of Oakham and Uppingham.