

Environmental Services Procurement - Project Milestones Plan

Ref	Milestones	Start dates	End dates	Comments
Pre-Procurement				
M0	Project Approval (Governance Gateway)	Nov-20	Feb-21	Going to Cabinet Feb 2021
M1	Waste Analysis	Dec-20	Feb-21	
M2	Waste Infrastructure Review	Dec-20	Mar-21	
M3	Waste Strategy Review	Dec-20	Mar-21	
M4	Waste Strategy Consultation	Mar-21	May-21	inc. Scrutiny
M5	Waste Strategy Sign Off (Governance Gateway)	Jun-21	Jun-21	inc. Council. Financial framework developed
M6	Options Appraisal for Collections	Jun-21	Jul-21	
M7	Develop Options Model	Sep-21	Sep-21	
M8	Public Consultation	Oct-21	Dec-21	Around the Options Model
M9	Option Sign Off (Governance Gateway)	Dec-21	Jan-22	inc. Council. Financial framework approved
M10	Lessons Learned	Jan-22	Feb-22	
M11	Procurement Procedure Options Appraisal	Feb-22	Feb-22	
M12	Decide on Procurement Route (Restricted)	Mar-22	Mar-22	Competitive, Restricted, Open - TBC
M13	Develop Outline Specification (inc. sign off)	Mar-22	May-22	
M14	Complete Soft Market Testing	Jun-22	Jul-22	
M15	Procurement Approval (Governance Gateway)	Aug-22	Aug-22	inc. specification
M16	Pre-Qualification Exercise	Aug-22	Sep-22	
Procurement				
M17	Tender Process (Finance + Quality)	Sep-22	Aug-23	
M18	Award Contract (Governance Gateway)	Aug-23	Aug-23	inc. Council
M19	Standstill	Sep-23	Oct-23	
Mobilisation/Decommission				
M20	De-mobilisation	Oct-23	Apr-24	
M21	Mobilisation	Oct-23	Apr-24	
M22	New Contracts Go-live	Apr-24	Apr-24	

Risks (to the above timeline):

- Elections (Purduh)
- Resources
- Budgets
- Looking attractive to bidders