

Appendix D. Strategic projects

| Saving Reference | Area | Direction of Travel |
|------------------|--|--|
| PLA-008 | Localism | <p>The review will consider defining the role of the Council alongside that of parishes in relation to service delivery of certain local services and explore the opportunities and appetite for parishes to take on additional responsibilities within their remit.</p> |
| PLA-009 | Combined Waste Procurement | <p>The Council has recently secured extensions to its Environmental Services contracts until 31 March 2024, with new contracts due to commence on 1 April of the same year. Many of these contracts are fulfilling statutory duties, whilst some elements, e.g. bulky waste collections, are discretionary.</p> <p>The Council has an ongoing project aimed at developing a waste strategy and then procuring a new waste contract that will allow it to meet local requirements and national policy objectives.</p> |
| PLA-011 | Grounds Maintenance Contract Procurement | <p>The Council's grounds maintenance contract expires in March 2022. The review will consider future service needs and alternative delivery options.</p> |
| PLA-039 | Highways Contract Procurement | <p>The Council will be reprocurring its highways maintenance contract, which reaches its maximum allowable contract extension term on 30th November 2023. The Council will be updating its highway strategy for a c£3.5m per annum contract and aiming for between 3% and 6% reduction in cost with income generation opportunities, innovation, efficiencies and environmental focus.</p> <p>The new contract will be flexible and allow for service level review.</p> |
| PLA-051 | Cultural Offer | <p>The Council's cultural offer includes libraries, the museum and castle. Whilst the Council has a statutory obligation to provide a library service, there is some flexibility as to how this is delivered. The Council's Museum and Castle are discretionary services.</p> <p>In the above areas, the Council must consider the needs of the community, and what type of cultural offer it may have moving forward including exploring the options of working with other providers including interested parties and community groups.</p> |
| PLA-062 | Property | <p>The Council, as a corporate landlord, owns a range of properties. A review of corporate property will be undertaken so we can better understand the full life cost of</p> |

| Saving Reference | Area | Direction of Travel |
|------------------|--|--|
| | | <p>assets, financial performance and the contribution made by assets to the Council's service delivery objectives.</p> <p>This work will help inform the Council's decision-making around whether to hold, dispose or find alternative uses for assets. It will also help the Council budget for future capital expenditure on assets and assess affordability.</p> |
| PLA-062 | Leisure | The Councils Leisure offer to be cost neutral following the retendering of the service |
| RES-013 | Corporate support services | <p>The Council has a series of corporate support functions including business support, business intelligence, contracting/commissioning, governance and communications where there is an opportunity to make better use of technology, encourage more self-service and reprioritise resources to areas of greatest need.</p> <p>A new type of support service is likely to see a reduction in overall support but more targeted to priorities.</p> |
| ADU-004 | Community Prevention and Wellness Contract Procurement | <p>The current Community Wellbeing Service contract ends on 31st March 2022. Members are currently deciding on whether there will be any extension to the contract.</p> <p>There have been significant changes across health and social care in the past 5 years since the service was first commissioned. A needs assessment will be undertaken to review what services are now needed and how they would best be delivered.</p> <p>This will allow support to be prioritised for the most vulnerable and ease pressure on statutory services.</p> |
| ADU-014 | Adults End to End Review | <p>The review will be to the timelines of the CCG converting to ICS to ensure we capitalise on maximising available work force and other resources as they become available. This is due to the multiple professions and disciplines involved and is an opportunity to reduce system duplication thus saving money through efficiency. The same timeline fits the WRAP review above where the same considerations apply.</p> <p>The overall review will be examining reducing the burden on needs lead budgets by application of modern practice ethos and ICS aspirations such as strength based and home first. Eligibility in certain parts will be considered as well as the overall ASC offer in its many arms.</p> |

| Saving Reference | Area | Direction of Travel |
|------------------|---------------------------|---|
| CHI-019 | Children's Services Offer | <p>Review of children's services offer to ensure services are efficient and make best use of partnership working, using following principles:</p> <ul style="list-style-type: none"> • A focused approach where our services are provided as early as possible, no lost opportunities, and where they prevent escalation to higher cost services. • Provide an integrated Early Help partnership offer which addresses adverse impact on children and families' well-being and in turn to manage the demand for higher cost services. • Providing focused and specialist services which are available when families need it the most. • A shift from being a 'main' provider to integrated, collaborative whole system approaches to service delivery. |